

Tavistock Center's 'international nodes'

The Tavistock Center, which is comprised of the Tavistock Clinic and the Tavistock Institute for Human Relations, has five sub-units in London, the Human Resources Center, the Center for Applied Social Research, the School of Family Psychiatry and Community Health, the Institute for Marital Studies, and the Institute for Operational Research. The following list of the center's "international nodes" is drawn from Eric Trist and Hugh Murray, eds., *The Social Engagement of Social Science: A Tavistock Anthology* (Philadelphia: The University of Pennsylvania Press, 1990). The names given are "initiating individuals." The commentary is *EIR*'s.

United Kingdom

Scottish Institute of Human Relations: Jock Sutherland; created in the 1960s by Sutherland, a former director of the Tavistock Clinic.

Center for Family and Environmental Research: Robert and Rhona Rapoport; Robert Rapoport had been involved in the Tavistock study that led to the dismantling of the U.S. space program.

Department of Continuing Management Education, Loughborough University: Garth Higgin; promotes sensitivity training among management elites.

Foundation for Adaptation in Changing Environments: Tony Ambrose, Harold Bridger; promotes the "post-industrial" paradigm shift; it is now based in Geneva because of its close affiliation with the UN's World Health Organization.

Organization for Promoting Understanding in Society (OPUS): Eric Miller; established by Sir Charles Goodeve, the dean of British "Operational Research" and a Tavistock board member.

Europe

Work Research Institute, Oslo, Norway: Einar Thorsrud, Eric Trist, Fred Emery; works worldwide, including through UN programs, on control of technology and socio-ecological brainwashing.

School of Business Administration, Erasmus Univer-

sity, the Netherlands: Hans van Beinum; funded by the Dutch monarchy to push malthusianism.

Institute for Transitional Dynamics, Lucerne, Switzerland: Harold Bridger; specializes in "organizational transitions."

Australia

Center for Continuing Education, Australian National University: Fred and Marilyn Emery; responsible for much of Tavistock's work in Asia.

Canada

Action Learning Group, Faculty of Environmental Studies, York University, Toronto: Eric Trist; coordinates much of Tavistock's work in the developing sector, as well as serving as the Canadian Tavistock.

Quality of Working Life Center, Ontario: Hans van Beinum; specializes in employee-worker relations.

India

BM Institute, Ahmedabad: Jock Sutherland; Kamalini Sarabhai; a center for child and family psychiatry.

National Labor Institute and Punjab Institute for Public Administration: Nitish De, Fred Emery; pushes the control of technology and ecological concerns; maintains strong ties with the Australian node.

United States

Wright Institute, Berkeley, California: Eric Trist; Nevitt Sanford; Sanford was one of the principal authors of Tavistock's "Authoritarian Personality" project; the institute functions as "the U.S. Tavistock, West), training psychiatrists.

A.K. Rice Institute: Margaret Rioch, A.K. Rice; specializes in the application of group dynamics brainwashing to community situations; based in Washington, D.C., it has dozens of U.S. chapters.

Center for the Quality of Working Life, UCLA: Louis Davis, Eric Trist; coordinating point for profiling the U.S. population, and mass brainwashing to promote the post-industrial paradigm shift.

Department of Social Systems Sciences, Wharton School, University of Pennsylvania: Eric Trist, Russell Ackoff; the "U.S. Tavistock, East," and for years, Trist's main base of operations.

Trist and Emery came up with the following answer: If a post-industrial paradigm is imposed on the advanced sector, then it will also define the limits of growth for the "developing sector." Since such nations as those in Africa are several decades from being assimilated into the post-industrial paradise,

there will be a mixed system of post-industrial advanced countries and semi-industrial and mineral-extractive lands in the "developing sector," they indicate. This imbalance defines the basis for continued exploitation and control of these areas by the British-dominated world oligarchy.